

January 10, 1970

Henry L. Bowden

2610 First National Bank Building

Atlanta, Georgia 30303

Dear Henry:

I always like to hear you talk about Emory and profit from it, as I did on Thursday noon.

I must admit that it was a great shock to me to learn that an action taken by the College faculty and regarded by them as a self-denying act of high idealism was regarded by the Trustees as an act of presumption on the grounds that the faculty sought to dispose of some part of a salary enhancement that had not yet been provided.

The proposal came before the faculty through the efforts of the Ad Hoc committee of which I am chairman. We knew of the strenuous efforts that had been made by Sandy, Norman, Jack Stephens, and others to replace the Rockefeller scholarship money. We knew of repeated failure, mainly because almost every college in the country is beseeching foundations for money for the same purpose. We knew that many concerned students and faculty erroneously believed that the University had not made a sincere effort to seek replacement for the Rockefeller funds. Of all the worries of the black students in particular, our committee had been led to believe, worry about scholarship funds held the highest place. If Emory deliberately did not replace the Rockefeller funds, the thinking went, Emory could in a few years eliminate its

"black problem" because, considering black poverty, very few black students could afford to come to Emory. Some black students presumably believed this was Emory's intent.

Our Ad Hoc committee believed that, in today's world, relevant education requires a diversified student body, and we did not want the ending of the Rockefeller money to shrink the number black students in the College. Nor did we want the failure to replace the Rockefeller money to seem to justify the black student suspicion and give rise to new disturbances. Therefore, the committee saw to it that the resolution was presented to the College faculty, asking that efforts to replace the Rockefeller scholarship funds from new outside sources continue, but requesting, if no new funds could be found, that at least the equivalent sum be made the first budget priority. It was recognized by the faculty that, if this should have to occur, some of the money might preempt funds that otherwise would have gone for faculty increases. The motion passed overwhelmingly, after a substitute motion failed that would have sought the required scholarship fund by voluntary faculty contributions.

Even before this issue came to a vote, Sandy told me, the very idea that the faculty was proposing to solve this problem, if need be, by taxing themselves, astounded university administrators to whom he told it at several meetings in the north. No where else, not at black schools, not at Ivy League schools, not at other schools, Sandy told me, had any of these administrators heard of a faculty volunteering to shoulder part of this type of scholarship burden.

Indeed, it has been my hope that this expression of altruism on the part of the College faculty might provide the

psychological lever necessary to pry replacement funds from some foundation. I can assure you that, so far as I can tell, the motive of a strong faculty majority in enacting its proposal was to preserve a needed diversity in student body composition and to help maintain campus peace. Many of us believe that, in some way or another, it is indispensable that the Rockefeller funds be replaced. Students and even some faculty find it very difficult to understand that no money can be discovered for this critical and sensitive area when headlines speak of Emory's \$75,000,000 improvement plan. I truly hope the idea you mentioned to me personally at the end of the meeting may bear fruit.

Cordially,

Harvey Young

cc: President Sanford Atwood